



# Virtual Management Boot Camp

**Register Now:** 

info@mhei.org

Build leadership competencies

Strengthen mid-level and newly appointed leaders

Monthly virtual training sessions on the **2**<sup>nd</sup> and **3**<sup>rd</sup> Tuesdays of each month

1:1 Leadership Coaching

Leadership Resources

# **Monthly Leadership Topics:**

- Building Employee Relationships
  - Managing Performance
- Behavioral Interviewing and RecruitmentOnboarding
  - Decision Making and Problem Solving
- Effective Communication and Facilitation

- Courageous Conversations
- Performance Improvement Tools
  - Finance and Budgeting Basics
    - Human Resources
    - DiSC<sup>©</sup> Behavioral Styles
    - Employee Engagement

**Strengthen Your Leadership Team for Success** 

**Start Today!** 

Register Now: info@mhei.org

Phone: 410-796-6239 | Visit: <u>www.mhei.org</u>



# The Maryland Healthcare Education Institute presents

# Management Boot Camp

## **January**

# BUILDING EMPLOYEE RELATIONSHIPS

#### **Objectives:**

- 1. Identify the key role of trust
- Examine your role and responsibilities in creating a climate of trust
- 3. Identify strategies to establish your credibility
- Identify strategies to effectively manage multigenerational teams

## **February**

## **MANAGING PERFORMANCE**

#### **Objectives:**

- 1. Identify the steps to effective delegation
- 2. Evaluate goals utilizing the SMART model
- 3. Recognize strategies of using staff feedback in managing performance
- 4. Identify effects of personal biases on performance assessments

### March

# BEHAVIORAL INTERVIEWING & RECRUITMENT

#### Objectives:

- 1. Identify key components of the interview process
- 2. Recognize the advantages of behavioral interviewing
- 3. Create behavioral based interview questions
- 4. Describe legal and illegal interview components

## **April**

### **ONBOARDING**

#### Objectives:

- 1. Identify the reasons for developing and using onboarding strategies
- 2. Identify 3 onboarding strategies that will be useful in your own organization
- Identify why focusing on an employee's "strengths" is an important strategy for a manager

## May

# DECISION MAKING & PROBLEM SOLVING

#### Objectives:

- Identify the assets and liabilities
   associated with various of types decision
   making
- 2. Identify at least 2 problem solving tools and when they can be used
- 3. Identify at least 3 ways to become a better problem solver

#### June

# COMMUNICATION & FACILITATION

#### Objectives:

- 1. Describe the importance of effective and professional communication skills
- Recognize communication as a key piece of driving staff engagement
- 3. Identify facilitation strategies for running effective meetings
- 4. Develop and demonstrate effective presentation & facilitation skills

# July

# **COURAGEOUS CONVERSATIONS**

#### Objectives:

- Identify when a conversation becomes courageous
- 2. Recognize the seven courageous conversations in healthcare and their impact on strategic goals
- 3. Analyze the steps in courageous conversations
- 4. Demonstrate courageous conversation skills

# August

# PERFORMANCE IMPROVEMENT

#### **Objectives:**

- Define the manager's role and responsibility in performance improvement
- 2. Describe the elements of a "thorough and credible" root cause analysis
- 3. Analyze the following performance improvement tools: SBAR, Brainstorming, Process Mapping, Fishbone Analysis, PDCA, RCA, FMEA

# September

## **FINANCE & BUDGETING**

#### Objectives:

- Describe the importance of cost containment as it relates to Maryland hospital financing
- 2. Identify the importance of good management of costs
- Analyze financial statements, including budgets, income statements, and variance reports

### October

## **HUMAN RESOURCES**

#### **Objectives:**

- 1. Describe human resources activities
- 2. Review key labor laws and legislation
- 3. Identify employee rights based on the National Labor Relations Act

### **November**

### **DISC® BEHAVIORAL STYLES**

#### Objectives:

- 1. Identify the 4 DiSC® behavioral styles
- 2. Determine one's own DiSC® style preferences
- 3. Recognize DiSC® style of staff and others
- 4. Identify the strengths and opportunities of the 4 DiSC® styles

### **December**

## **EMPLOYEE ENGAGEMENT**

#### Objectives:

- 1. Define employee engagement
- 2. Identify top employee engagement drivers
- 3. Describe the impact of engagement on performance outcomes
- 4. Identify at least three strategies for engagement action planning based on survey data



**Participant Information:** 

# The Maryland Healthcare Education Institute presents

# Management Boot Camp

MHEI's Management Boot Camp is a monthly leadership development program designed to give that new manager the management basics; how to manage responsibilities, how to manage people, and how to manage finances.

## **In-person and Virtual Options**

Monthly sessions are held:

**In-person** the 1st Tuesday\* of each month at MHEI Offices in Elkridge, MD from 8:30 a.m. – 3:00 p.m.

Or

**Virtually** the 2<sup>nd</sup> and 3<sup>rd</sup> Tuesdays\* of each month for two, two-hour Zoom sessions from 10:00 a.m. – 12 noon \*some exceptions on dates

# **REGISTRATION FORM**

Name:			Degree(s):	
Organization:				
Position at Organization:				
How long in current position:				
E-mail:			Phone:	
Please select (X): ☐ in-person or ☐ virtual				
Supervisor Information:				
Name:			Degree(s):	
Title:				
E-mail:	Phone:			
Please select the month(s) (X) for registration and circle the month you will begin.  Each month's session is repeated the following year:				
January February In-person: n/a In-person: n/a	<b>March</b> In-person: n/a	<b>April</b> In-person: n/a	<b>May</b> In-person: n/a	<b>June</b> In-person: n/a
Virtual: 1.11.22 & Virtual: 2.2.21 & 2.16.21	Virtual: 3.2.21 & 3.16.21	Virtual: 4.13.21 & 4.20.21	Virtual: 5.11.21 & 5.18.21	Virtual: 6.8.21 & 6.15.21
July August	September	October	November	December
In-person: 7.6.21 In-person: 8.3.21	In-person: 9.7.21	In-person: 10.5.21	In-person: 11.2.21	In-person: 12.7.21
Virtual: 7.13.21 & Virtual: 8.10.21 & 8.17.21	Virtual: 9.14.21 & 9.21.21	Virtual: 10.12.21 & 10.19.21	Virtual: 11.9.21 & 11.16.21	Virtual: 12.14.21 & 12.21.21
REGISTER NOW  PROGRAM FEES  \$15.00 for 1.2 out of 1.2 consists.				

To register, please complete the information above and email completed form to Kelly Yost, <a href="mailto:kyost@mhei.org">kyost@mhei.org</a>

**QUESTIONS?** Please call: 443.561.2027

Payment can be mailed to: 6820 Deerpath Road, Elkridge, MD 21075

\$1500 for 12 out of 12 sessions \$1200 for 6 out of 12 sessions \$675 for 3 out of 12 sessions Registration is available to MHEI Members ONLY. Fees are per participant and no substitutions